

# **Metro Police Department**

***Nashville and Davidson County***



Budget Presentation  
City Council  
May 21, 2008  
Chief Ronal Serpas



## MNPD at a Glance

- Authorized Budget for 2007-08 General Fund
  - \$151.6 Million
  - Current FYTD MNPD within appropriation
- MNPD will finish this Fiscal Year within budget
  - MNPD has finished within budget every year since 2004
- Estimated sworn staffing of 1,296 (of 1,312 authorized) on June 30, 2008
- RESULTS MATTER FY 2007
- MNPD had 100% of PROGRAMS and BUDGET DOLLARS certified
  - One of only four Metro agencies, and by far the largest in PROGRAMS and BUDGET DOLLARS



# Commission on Accreditation for Law Enforcement Agencies (CALEA)

- MNPD Inspected by CALEA in April 2008
- MNPD Found to be in Compliance with all 277 mandatory standards and 68 optional standards
- Regarding 100% compliance, CALEA Assessment Team Leader William Howe reported:

*“That is rare. Very few agencies accomplish that.”*

Howe further reported:

*“You do some phenomenal things here.”*

&

The MNPD *“compares with the best (agencies) I have seen.”*



## **Commission on Accreditation of Law Enforcement Agencies (CALEA)**

- The MNPD made available more than 7,500 proof documents to support CALEA Compliance
- The MNPD was first accredited in 1994
- Examples of agencies that are accredited by CALEA include: Tennessee Bureau of Investigation, Cincinnati Police, Louisiana State Police, Washington State Patrol, Miami-Dade Police, Tampa Police, Tucson Police, Florida Highway Patrol, Georgia Bureau of Investigation, St. Louis Metropolitan Police, Kansas City Police, Atlanta Police, Charlotte-Mecklenburg Police, and the Kentucky State Police.



## 2007 Calendar Year End Highlights - Effectiveness

- Our tripartite strategy of Crime Fighting, Quality of Life enforcement, and Community Policing is embedded in the MNPD culture.
- In 2004 there were about 250 active Neighborhood Watch Groups, at year end 2007 there were 363 active Groups, a 45% increase
- Weekly Accountability meetings, beginning in March 2004, continue to focus the entire MNPD on crime, hot spots, service delivery, accountability, as well as a weekly focus on strategies and techniques to lower crime



## 2007 Calendar Year End Highlights - Effectiveness

- Major Crime Rate in Nashville was down for the fourth consecutive year to rates and incidents not seen since 1989 and 1990
  - The population of Davidson County has increased 20% since 1989 (+98,485)
  - There has been no major swing in socio - economic crime predictors in the last four years
- Violent Crime rate lowest since 1990
- Murder down 10% 2007 vs. 2006
  - Murder down 3 of the last 4 years
- Aggravated Assault rate lowest since 1991



## 2007 Calendar Year End Highlights - Effectiveness

- Property crime rate lowest since 1979
- Burglary crime rate lowest since 1965
  - Burglary incidents lowest since 1968
- Auto Theft crime rate has NEVER been as low as 2007
  - Our community averages about 40 - 50% of vehicles stolen each week with the KEYS in the vehicle.



# 2008 YTD Crime Reports

## May 10, 2008

- Homicide
  - *Up 27% (22 vs. 28)*
- Rape
  - *Down 3.25%*
- Robbery
  - *Down 17.6%*
- Aggravated Assault
  - *Down 12%*
- Burglary
  - *Down 12.6%*
- Larceny
  - *Down 5.33%*
- Auto Theft
  - *Down 31.3%*
- Violent Offenses
  - *Down 12.76%*
- Property Offenses
  - *Down 9.1%*
- **TOTAL OFFENSES**
  - *Down 9.87%*





## **2007 Calendar Year End Highlights - Effectiveness**

- Wilson Research Strategies' Citizen Satisfaction Survey in December 2007 shows consistency since bi-annual surveys began in June 2005:
- 80% of adults and 81% of businesses are satisfied or very satisfied with the overall competence of the MNPD
- 71% of adults and 74% of businesses are satisfied or very satisfied with the MNPD's ability to fight crime
- 82% of adults and 81% of businesses feel safe in their neighborhood or business
- 80% of adults and businesses are satisfied or very satisfied with the overall quality of service delivered by the MNPD



## **2007 Calendar Year End Highlights - Effectiveness**

- Fourth year in a row of declining rates of injury accidents across the county
  - DOWN 5.5% (2008 YTD through May 10)
- Fatal Accidents down 25% - Fatalities down 24%
  - DOWN 4% (2008 YTD through May 19)
- 80% of fatal accidents occur on surface streets; 20% on interstates
  - 90% of traffic enforcement in neighborhoods
  - 10% on interstate system



## 2007 Calendar Year End Highlights

- DUI Charges filed up 32%
  - UP 18% (2008 YTD through May 10)
- Traffic Stops lead to aggressive police work and increased visibility in neighborhoods
- 2007: 24.3% of all arrest actions started with a professional traffic stop
  - 21,175 arrest actions
- 2006: 23.7% of all arrest actions started with a professional traffic stop
  - 18,444 arrest actions
- 2007: 47% of all stops result in warnings not citations
- 2007 traffic tickets issued down 15%
- 2006 traffic tickets issued down 17%



## 2007 Calendar Year End Highlights: Efficiencies

- Total Arrests up 8.26%
  - The three year period ending in 2006, total arrests were up 27%
  - UP 2% (2008 YTD through May 10)
- Charges for narcotics violations up 3%
  - Down 1% (2008 YTD through May 10)
  - The three-year period ending 2006 demonstrated a 34% increase in Narcotic violations charges
  - Data clearly suggest that the MNPD, now, is arresting and charging more Narcotics violators than at any other time in this decade, and likely the history of the MNPD
- Decentralized - Neighborhood based Narcotics Teams ARE making a difference



## **2007 Calendar Year End Highlights:** **Efficiencies**

- Outstanding adult warrants served by arrest up 3%
  - The three-year period ending 2006 demonstrated a 241% increase in warrants served by arrest
  - UP 2% (2008 YTD through May 10)
- Calls for Police Service were up 8%
  - The three-year period ending 2006 demonstrated a 20% increase in the average number of Calls For Service per officer
  - UP 1% (2008 YTD through May 10)
- Weekly Calls for Service for Rape, Robbery, Assault and Burglary average no more than 4% of all Calls for Service



## 2007 Felony Adjudications

- Compared to the 75 largest counties in America, Nashville experiences:
- 6% higher conviction rate on all felony arrests
- 3% higher conviction rate on violent felony arrests
- 8% higher conviction rate on felony property crime arrests
- 17% higher conviction rate on felony drug arrests
- General Johnson leads the most successful and professional Prosecution team I have ever worked with



## Challenges That Lie Ahead: Issues that disproportionately impact crime

- Adult Repeat Offenders
- Juvenile Repeat Offenders
- Juvenile Violent Crime
- GANGS
- Obnoxious Street Behavior “panhandling”
- Workload of Officers and Staff
- Recruitment
- The next four years and beyond



## Recidivism Bottom Line

5/1/2007 – 4/30/2008

- 13,393 unique persons have been arrested over the last 12 months for at least one of the following Charges: Homicide, Robbery, Aggravated Assault, Burglary, Drug Offense, and/or Weapons Violation. On Average:
- 48% have been previously arrested for the same offense
- 76% have been previously arrested for any offense
- 34% have been previously convicted of the same offense





## Recidivism Bottom Line

5/1/2007 – 4/30/2008

- **60%** have been previously convicted of any offense
- **29%** have been previously convicted of a Felony
- These individuals each have an average of 17 criminal charges in their background
- Working closely with District Attorney's Office to seek stronger penalties:
  - We have charged 116 individuals under the new "Crooks with Guns" law which became effective January 1, 2008
  - We have charged 338 "Drug Free Zone" cases for trafficking narcotics within 1,000 feet of schools and other public facilities



# Recidivism Bottom Line

5/1/2007 – 4/30/2008

- Nashville's Violent Crime rate and how its impacted by recidivism
- **147** persons arrested for Murder/Attempted Murder
  - 37% had prior FELONY CONVICTION
  - 66% had a prior conviction for any crime
- **84** persons arrested for Rape
  - 14% had prior FELONY CONVICTION
  - 49% had a prior conviction for any crime
- **404** persons arrested for Robbery
  - 38% had a prior FELONY CONVICTION
  - 65% had a prior conviction for any crime



# Recidivism Bottom Line

5/1/2007 – 4/30/2008

- **4,080** persons arrested for Aggravated Assault
  - 26% had a prior FELONY CONVICTION
  - 57% had a prior conviction for any crime
- **8,728** persons arrested for Narcotics
  - 17% had PRIOR FELONY CONVICTIONS FOR NARCOTICS
  - 31% had a prior FELONY CONVICTION
  - 64% had a conviction for any offense
  - 54% had been previously arrested on a narcotics charge
  - 41% had a prior narcotics conviction
- *“If Narcotics Trafficking was a Fortune 500 company, it would be ranked #15,”* DEA Director, September 2005



# Juvenile Recidivism Bottom Line

5/1/2007 – 4/30/2008

- **674** unique Juveniles have been arrested over the last 12 months for at least one of the following Charges: Homicide, Robbery, Aggravated Assault, Burglary, Drug Offense, and/or Weapons Violation. On Average:
- **28%** have been previously arrested for the same offense
- **85%** have been previously arrested for any offense
- **41%** have been previously arrested for a violent Part I Offense
- Each offender had an average of 10 prior arrests



# Juvenile Recidivism Bottom Line

5/1/2007 – 4/30/2008

- 14% have been previously found delinquent on the same offense
- 14% have been previously found delinquent on a FELONY
- 49% have been previously found delinquent of any offense
- There has been a *43% DECREASE* in number of juveniles arrested for Violent Crime in 2008 YTD
- 46 juveniles arrested for Armed Robbery, 2008 YTD, a 26% decrease from 2007
  - These juveniles have 456 total prior charges in their history
    - 8 Homicide/Attempted Homicide
    - 71 Robbery
    - 39 Weapons
    - 59 Assaults (30 Aggravated)



# **GANGS – Operation Safer Streets**

## **2007 Year End**

- Weekly initiative targeting gang members and known locations of gang activity – started in May 2006
  - Team approach three days a week includes Gang Detectives, Narcotics Detectives, Field Officers, K-9, Federal Agents
    - A third day, funded by an overtime grant, began July 29<sup>th</sup> – provides that third day each week through November 2008
- Our strategy to gain intelligence on Gangs is to be in the neighborhoods
- Goals are to solicit intelligence, make arrests, remove drugs/guns and serve warrants



# **GANGS – Operation Safer Streets**

## **2007 Year End**

- 2,078 arrest actions, or an average of 40 arrest actions per weekend
  - 1,341 (2008 YTD through May 19)
- 369 Felony charges
  - 156 (2008 YTD through May 19)
- 2,299 Misdemeanor charges
  - 1,385 (2008 YTD through May 19)
- 377 Warrants served
  - 271 (2008 YTD through May 19)
- 432 Drug seizures
  - 180 (2008 YTD through May 19)
- 45 Guns seized
  - 17 (2008 YTD through May 19)



# **GANGS – Operation Safer Streets**

## **2007 Year End**

- January 2007: Permanent Gang Unit doubled in size to 2 Sergeants and 13 Detectives
  - Original Gang Unit formed in summer of 2004 with 1 sergeant and 6 detectives
- March 2008: Operation Safer Streets infused with new resources by reassigning Mission One Supervisors and Detectives
  - 4-5 Sergeants and 20-25 Detectives each Friday and Saturday





# Illegal Guns

- Project Safe Neighborhoods initiative continues to be a significant success
  - From Jan. 2005 to the present, 334 cases of Convicted Felons in possession of firearms have been accepted for Federal Prosecution
  - Beginning July 2005, MNPD assigned seven detectives to follow up on all firearm possession arrests & seek federal or enhanced state prosecutions whenever possible
  - Beginning July 2005 these seven detectives have met weekly with Federal and State Prosecutors and review each PSN firearm case
- U.S. Attorney Ed Yarbrough is a significant partner in the police department's attack on gang and violent crime



## **2007 Quality of Life OT Initiative Highlights:** **Aggressive Panhandling**

- Undercover overtime initiative in our Central and West Precincts— started June 2007 and continues through June 30, 2008
- 446 unique persons arrested (June 13, 2007 through May 14, 2008)
- Criminal History details of these 446 individuals
  - Arrested a total of 10,377 times on 16,121 charges with 6,894 convictions
  - An of average 23 arrests, 36 charges, and 16 convictions per individual



## **2007 Quality of Life OT Initiative Highlights:** **Aggressive Panhandling**

- Most Common Charges in Criminal History
- Public Intoxication Charges
  - 44% of the 446 have prior arrest for same charge
  - 42% conviction rate for public intoxication
- Trespassing Charges
  - 62% of the 446 have prior arrest for same charge
  - 87% conviction rate for trespassing
- Disorderly Conduct Charges
  - 86% pf the 446 have prior arrest for same charge
  - 75% conviction rate for disorderly conduct charges



## 2007 Workload and Efficiency of Staff

- There were **2.06** sworn officers per 1,000 residents\*
  - According to the FBI's Crime in the United States 2006 report, the 71 cities with populations greater than 250,000 have **2.8** officers per 1,000
    - Or, 1,712 sworn MNPD Officers
  - 15 Peer Cities to Nashville average **2.98** officers per 1,000
    - Or 1,822 sworn MNPD Officers
- Highly-motivated employees are performing at historic and sustained rates!
- There were 650 Incident Calls per sworn officer, the highest ratio in department history (811,260)
  - 2006 Year End total was 603 Incidents per Officer



## 2007 Workload and Efficiency of Staff

- Since 1989, the last year crime was as low as 2007:
  - Population of Davidson County has grown by 20%, nearly 100,000 new residents
  - Officer staffing has grown by 17%
- *BUT workload per officer has grown over 105%, 2007 vs. 1989*
  - 1989 there were 317 calls per officer, versus 650 calls per officer in 2007
- 2007 Officer Self-Initiated Activity was up 23%
  - In three year period ending in 2006, individual officer SELF- INITIATED Activity was UP 70%
  - UP 9.5% (2008 YTD through May 10)



## Making a Difference: The Next Four Years

- The solution to crime is:
  - Healthy and stable communities and families
  - Active participation in education
    - Mayor's Truancy Task Force is critical to help reduce crime
  - Active participation in the economy
- Major initiatives for the next four years include:
- Recruit and retain the highest quality staff through *outstanding pay and benefits packages*
  - Session 57 (February 2008) has 47 trainees, graduating July 17th
  - Session 58 begins June 2 with 46 trainees
  - October 2008 class with target size of 50 trainees
  - We are making headway on vacancies
    - Estimated sworn staff of 1,296 by June 30, 2008
    - Authorized staffing of 1,312



# Making a Difference: The Next Four Years

- Building a new West Precinct
- Crime Lab -Move from old Auto Repair Garage
  - Establishing a MNPD DNA Lab
    - DNA is a “force multiplier”
    - “No suspect” DNA analysis on minor crime scenes is the future of law enforcement\*
      - “Analyzing DNA from property crimes can have major public safety benefits.”
      - “According to a Florida study, 52% of database hits against murder and sexual assault cases matched individuals who had prior convictions for burglary”
      - “Review of state’s first 1,000 hits (New York) showed vast majority were linked to crimes like homicide and rape, but of those, 82% of offenders were already in the databank for prior convictions of “lesser” crimes such as burglary or drugs”
      - “Miami-Dade, 526 no-suspect DNA profiles produced 271 hits; in Palm Beach, 229 profiles produced 91 hits. Of these 362 hits, 56% came from evidence collected at burglary scenes”



## **Making a Difference:** **The Next Four Years**

- Expand the number of police precincts through brick and mortar construction and enhanced MNPd staffing
- Continue to address, holistically, the major impediments to further crime reduction
- Enhance the quality of life for Nashville's families, children, and visitors:
  - Shocking adult and juvenile recidivism rates
  - Juvenile violent crime and gangs
  - Staggering rates of repeat narcotics offenders
  - Obnoxious and illegal behavior of repeat offenders of aggressive panhandling





## Making a Difference: The Next Four Years

- Our officers and professional staff are focused and getting the job done, I am very proud of their efforts
- We do not accept mediocrity and we relentlessly challenge the status quo to create new and innovative ways to advance the organization to goal achievement
- Nashville IS a safer city than it was four years ago
- Crime has been reduced but not eliminated
- Not every street is safe, and we are not fully safe until ALL are safe